

## Meeting New Sales Challenges with *Everything DiSC*<sup>®</sup>

### Client

- An agricultural cooperative
- 200 employees
- Five major divisions, each with its own sales team
  - Agronomy
  - Energy
  - Feed
  - Grain
  - Retail
- Approximately \$150 million in sales annually

### Products Used

- *Everything DiSC*<sup>®</sup> Sales
- *Everything DiSC Facilitator Report*
- *Everything DiSC Group Culture Report*
- *Everything DiSC Sales Customer Interaction Maps*
- *Everything DiSC Comparison Reports*

### Challenge

The employees of this 70-year-old company have had little training in the service skills arena. Instead, the training focus has historically been on product knowledge. Following several years of personnel and leadership change and two years of record-high sales, they became concerned about maintaining their position in the market because of their rapid expansion in the organization and territory coverage.

Their focus began with the sales team. Even with little formal sales training, they have done remarkably well, particularly in the past two years.

However, many recent changes have shifted the sales' role and environment from consultative to transactional, with an ever-increasing emphasis on price. They were concerned about maintaining their current customer-base while continuing to expand the business with new clients. Traditional sales training to increase individual skills was needed.

Also, the five sales teams were too focused on their own divisions, not considering that they were part of the larger company team. All of the division teams needed to build awareness of how they could assist and complement each other in their sales endeavors.

### Solution

We administered the *Everything DiSC Sales Profile* to all of the salespeople and led them through the activities in the *Facilitation Kit*. We then created an *Everything DiSC Facilitator Report* to gain insight on the sales team prior to setting foot in the classroom. This helped our preparation and increased our understanding of the people we'd be working with.

The sales teams were new to DiSC<sup>®</sup> and it was a powerful learning experience. They saw that they have similar concerns, stressors, and goals, both as a team and as individuals, and regardless of which division they represented. Using *Everything DiSC Sales*, they discovered they could build stronger relationships with their customers.

The individual awareness of their style, strengths, and opportunities for growth continued through using *Everything DiSC* follow-up tools.

- We used the *Everything DiSC Group Culture Report* to explore the strong “S” culture that existed and to develop strategies and set goals for further internal and external growth.
- *The Everything DiSC Sales Customer Interaction Maps* helped each team member develop concrete strategies for effectively approaching and developing relationships with their clients. We initially gave each salesperson five maps, which they quickly used. The maps have been a big hit; they continue to use them to help reinforce their skills and to get additional tips.
- We generated *Everything DiSC Comparison Reports* for each team member, in multiple combinations. The direct comparison of traits with each person they work with strengthened relationships between team members.

*(Everything DiSC Comparison Reports were created only after both parties involved agreed to do this activity. As they have seen the value of the report, there has been no resistance, and we’ve received only positive feedback.)*

## Results

The *Everything DiSC Application Library* tools have led to an ongoing process of learning for this organization. They have reported:

- Salespeople are more efficient and effective, both internally and externally.
- An increase in trust and credibility; two assets necessary for salespeople to connect to current clients and prospective customers.
- An immediate ROI with savings in time, energy, and money, and improved efficiency on individual and company levels.

After observing the results, the organization has decided to do more training with *Everything DiSC Application Library* products. Division managers are really looking forward to going through the upcoming *Everything DiSC Management* program and getting *Comparison Reports* with their direct reports.